



MEMO

To: Regional District Board/Public
From: Justina Musgrave, Administrative Assistant
Subject: LATE ITEMS
Date: March 25, 2011

Attached are the late items for the March 25, 2011 Board meeting. Please insert them into your agenda packages. The late items are as follows:

- 3.2 **Insert Attachment - SQCRD Special (Budget) Meeting Minutes – March 18, 2011**
- 7.7 **Fraser Basin Council – Remote Community Implementation (RCI) Program – Notice of Funding**
- 7.8 **Village of Queen Charlotte – Proposed Resolution NCLGA, re: Remuneration**
- 7.9 **Village of Queen Charlotte – Proposed Resolution NCLGA, re: Three and Four Year terms of office**
- 7.10 **City of Prince Rupert – Sponsorship for North Central Local Government Association AGM & Convention – Prince Rupert**
- 8.3 **Joan Merrick, CAO – Emergency Program Funding Area D & E**
- 9.4a **Schedule A – Please add to the Five Year Financial Plan**





MINUTES of the Special Meeting of the Board of Directors of the Skeena-Queen Charlotte Regional District (SQCRD) held at the Regional District Office, Prince Rupert, B.C. on Friday, March 18, 2011.

PRESENT

Chair B. Pages, Village of Masset *via telephone*
Vice-Chair J. Mussallem, City of Prince Rupert
Directors N. Kinney, City of Prince Rupert
D. Nobels, Dodge Cove (Electoral Area "A")
C. Kulesha, Village of Queen Charlotte *via telephone*
E. Putterill, Moresby Island (Electoral Area "E") *via telephone*
C. Delves, Village of Port Clements *via telephone*

Regrets B. Setso, Rural Graham Island (Electoral Area "D")
K. Bergman, Oona River (Electoral Area "C")
M. Kristoff, District of Port Edward

Staff J. Merrick, CAO
H. Koning

1. **CALL TO ORDER** 1:04pm

2. **AGENDA**

2.1 **MOVED** by Director Mussallem, **SECONDED** by Director Kinney, that the agenda be adopted as presented.

111-2011

CARRIED

3. **MINUTES & BUSINESS ARISING**

3.1 **MOVED** by Director Mussallem, **SECONDED** by Director Nobels that the minutes of the March 4, 2011 be approved as presented.

112-2011

CARRIED

4. **STANDING COMMITTEE/COMMISSION MINUTES – BUSINESS ARISING**

None.

5. **DELEGATIONS**

None.



SKEENA-QUEEN CHARLOTTE REGIONAL DISTRICT

6. FINANCE

Draft Budget 2011

- 6.1 MOVED by Director Kinney, SECONDED by Director Putterill that the Draft Budget 2011 be received as presented.

113-2011

CARRIED

Tax Distribution

- 6.2 MOVED by Director Kinney, SECONDED by Director Putterill that the information on the tax distribution be received for information.

114-2011

CARRIED

Note: Staff reported that the tax distribution presented was based on the completed assessment roll and that the actual distribution for tax requisitions would change based on the revised roll.

7. CORRESPONDENCE

None.

8. REPORTS - RESOLUTIONS

- 8.1 Joan Merrick, CAO – Outstanding Budget Items

MOVED by Director Delves, SECONDED by Director Putterill that the Chief Administrative Officer's report on Outstanding Budget Items be received and filed.

AND THAT the Budget be amended to include funding through Electoral Area "E" Grant-in-Aid for the Sandspit Community Hall up to the max. allowed under the taxation limit.

AND THAT staff prepare allocation models for emergency planning to be reviewed by Director Setso and Director Putterill prior to the March 25th budget adoption.

115-2011

CARRIED

MOVED by Director Putterill, SECONDED by Director Kinney that the "Production Well Assessment & Feasibility of Water Supply for Sandspit" project funding & offsetting expenditures be included in the 2011 budget for Sandspit Water.

116-2011

CARRIED



SKEENA-QUEEN CHARLOTTE REGIONAL DISTRICT

MOVED by Director Putterill, SECONDED by Director Nobels that ½ of the administration allocation for economic development be transferred to the electoral area administration.

117-2011

CARRIED

9. BYLAWS
None.

10. LAND REFERRALS
None.

11. NEW/OLD BUSINESS
None.

12. PUBLIC INPUT
None.

13. IN-CAMERA

The board moved in camera under *Section 90.(1)(a) and Section 90.(1)(c)* of the Community Charter.

14. ADJOURNMENT

MOVED by Director Mussallem, SECONDED by Director Putterill, that the meeting be ADJOURNED at 1:32pm.

118-2011

CARRIED

Certified correct:

Approved & adopted:

J. Merrick, CAO

B. Pages, Chair



Fraser Basin Council

*Social well-being supported by a vibrant
economy and sustained by a healthy environment*

March 14, 2011



7.7

John Holland
Skeena-Queen Charlotte Regional District
100 – 1st Avenue East
Prince Rupert, BC
V8J 1A6

Dear: John Holland

Remote Community Implementation (RCI) Program – Notice of Funding

The Remote Community Implementation (RCI) Program aims to develop, and distribute funding grants that support remote communities to implement clean energy and energy efficiency projects. The program is intended to support the implementation of projects that reduce greenhouse gas emissions, reduce dependence on fossil fuel resources, reduce energy costs and help meet a remote community's economic, social and physical sustainability goals.

The RCI program is managed by the Fraser Basin Council as part of the Community Action on Energy and Emissions Program in which more than 50 municipalities and First Nations have participated to date, and is funded by a grant of \$1.65 million from the Ministry of Energy.

Communities in BC's most remote regions are invited to apply for funding to help reduce their reliance on diesel power generation in favour of cleaner, more efficient forms of energy production. Please find the Notice of Funding for the Remote Community Implementation (RCI) Program enclosed for further details.

Community applications for funding will be accepted on an ongoing basis throughout the year, and will be reviewed twice annually, in November and May. Applications received by **May 16, 2011** will be considered in the fourth round of reviews in June, 2011.

For additional information, or to have an electronic version of the application form e-mailed to you, please don't hesitate to contact me at (604) 488-5354 or thebron@fraserbasin.bc.ca.

Yours truly,

Tanya Hebron
Program Coordinator, Climate Change & Air Quality

NOTICE OF FUNDING:

Remote Community Implementation (RCI) Program

The Remote Community Implementation (RCI) Program aims to develop, and distribute funding grants that support remote communities to implement clean energy and energy efficiency projects. The program is intended to support the implementation of projects that reduce greenhouse gas emissions, reduce dependence on fossil fuel resources, reduce energy costs and help meet a remote community's economic, social and physical sustainability goals.

Eligibility

Remote communities in British Columbia are eligible to apply for funding through this initiative. Remote Communities are defined as either a civic of First Nation government with existing permanent residences, which is within a BC Hydro Non-Integrated Area or not connected to the major natural gas or electric grid. There are approximately 70 remote communities identified in British Columbia; roughly half are First Nations. The majority of these communities use diesel generators to support their electricity demand.

Remote communities are invited to submit project proposals related to (but not limited to) the following focus areas:

- Community-scale or building-scale alternative power projects that use in-stream hydro, micro hydro, bioenergy, wind, solar or ocean energy technologies;
- Demand side management projects that upgrade existing community buildings or community infrastructure or improve the design of new buildings over the BC Building Code;
- Community-scale or building-scale alternative heating projects that use solar, biomass, geo-exchange or air source heating;
- Integrated smart grid, clean energy and demand side management projects; and
- District energy systems that use combined heat and power systems supported by clean energy resources.

Projects are divided into two main streams based on project types over three years.

- **Minor Projects:** Funding of up to \$45,000 (8 to 13 projects to be funded). Projects designed to eliminate or significantly displace diesel generation.
- **Major Projects:** Funding of between \$45,000 and \$300,000 (4 to 6 projects to be funded). Projects designed to eliminate diesel generation (except for back-up purposes).
**All projects should target a \$40 / tonne greenhouse gas emission displaced.*

The RCI project website http://fraserbasin.bc.ca/programs/caee_rci.html contains further information on project selection criteria and background information.

How to apply

The RCI Program is accepting project proposals for review in June 2011. To submit a project proposal, please complete an application form and send it to Tanya Hebron by email or by mail to the address provided below. The deadline for the June application review is **May 16, 2011**. For additional information, please contact:

Tanya Hebron
1st Floor, 470 Granville Street
Vancouver, BC V6C 1V5
Email: thebron@fraserbasin.bc.ca
Tel: (604) 488-5354; Fax: (604) 488-5351

7.8



March 9, 2011

Proposed Resolution NCLGA

Remuneration

WHEREAS There is a cost of service to all elected officials, both in time for potential earnings and to family and

WHEREAS the different municipalities and regional districts' ability to compensate elected officials varies greatly

THEREFORE BE IT RESOLVED that NCLGA request the province to establish individual community guidelines of compensation for service; a basic minimum rate plus a scale valued on the community's resources such as but not limited to population and property assessments

7.9



October 27, 2010

Proposed Resolution NCLGA

Three and Four Year terms of office

Whereas Local governments vary greatly in population, financial and social resources and

Whereas only the individual communities can judge the economy of finances and volunteerism a three or four year term will accord

Therefore Be It Resolved that NCLGA request that the provincial government grant individual local governments; municipal or regional districts, the authority to declare a three or four year term of office.



CITY OF PRINCE RUPERT

424 - 3rd Avenue West, Prince Rupert, B.C. V8J 1L7
www.princerupert.ca

7.10

March 22, 2011

Skeena Queen Charlotte Regional District
100 1st Avenue East
Prince Rupert, B.C. V8J 1A6

Dear Ms. Koning:

Re: Sponsorship for North Central Local Government Association AGM & Convention – Prince Rupert

I am pleased to announce that the City of Prince Rupert will be hosting the North Central Local Government Association's 2011 AGM & Convention from May 11th - 13th, 2011. This event was last held in Prince Rupert in 2001 and we are very excited to have these 250 delegates back to visit our City.

Community leaders from two-thirds of Northern BC will meet to attend workshops, deliberate issues affecting our region, and to debate resolutions which will be forwarded to other levels of government for their consideration and support.

This convention provides an excellent venue for sponsors to network with local government leaders and to update them on items of importance within their organizations. Sponsorship is essential to help local governments affiliated with NCLGA to create opportunities for families and businesses in Northern BC. With your help, we can initiate real and positive changes in our communities.

In 2001 your company generously supported us and we are hoping that you will show your support again (\$500 - \$1,500) for this upcoming convention. If you would like to discuss sponsorship opportunities or wish to participate, please call me at 250.627.0991. All sponsors will receive recognition through signage, print and verbal, along with your company logo on the NCLGA web site.

I look forward to hearing from you as soon as possible to ensure that your company is recognized accordingly.

Yours truly,

Tanya Ostrom
Host Convention Coordinator

PUBLIC WORKS DEPARTMENT

Email: works@princerupert.ca

Phone: 250.624.6795

Fax: 250.627.8065



BOARD REPORT – REGULAR MEETING

DATE: March 25, 2011
FROM: Joan Merrick, Chief Administrative Officer
SUBJECT: Emergency Program Funding Area D & E

RECOMMENDATIONS:

THAT the Chief Administrative Officers report on Emergency Program Funding Area D & E be received and filed,

AND THAT the Board provides direction on amending the budget, prior to adoption, to include funding for emergency programs for Area D & E.

REASON FOR REPORT:

During the last review of the budget staff were directed to prepare options for including funding in the 2011 budget for emergency programming in Area D & E. Staff provided the option to the Directors as attached.

CONCLUSION:

A determination should be made, prior to the adoption of the budget, on whether to include funding for the Area D & E Emergency Program.

Proposed options for funding emergency programs for Area D & E:

Based on 2011 Completed Assessment Roll proportional allocation would be :

Area D	65%
Area E	35%

Taxation: (note allocation is subject to changes in assessed values)

		Area D	Area E	Total
Option 1	2011	18,571	10,000	28,571

Area E would use \$10,000 in 2011 and Area D would have \$18,751 set aside for use in 2011 or some future date (appropriated surplus)

		Area D	Area E	Total
Option 2	2011	6,500	3,500	10,000
	2012	6,500	3,500	10,000
	2013	6,500	3,500	10,000
		<u>19,500</u>	<u>10,500</u>	<u>10,500</u>

Spread the allocation out over 3 years with Area E receiving the full \$10,000 in 2011 and Area D receiving the balance in 2012 & 2013

		Area D	Area E	Total
Option 3	2011	9,286	5,000	14,286
	2012	9,286	5,000	14,286
		<u>18,571</u>	<u>10,000</u>	<u>28,571</u>

Spread the allocation out over 2 years with both Area D & E receiving proportional amounts in each of the two years

Other options: Any combination of the above or change the amounts as desired

Schedule "A"

**Skeena-Queen Charlotte Regional District
Five Year Financial Plan 2011 - 2015**

Exhibit 2: Electoral Area

	2010 Actual	2010 Budget	2011 Budget	2012	2013	2014	2015
Revenue							
Tax Requisition	101,365	101,365	106,439	110,068	112,143	114,261	116,421
Provincial Grant	83,945	83,945	83,944	83,945	83,945	83,945	83,945
Grant in lieu	2,475	2,000	2,000	2,000	2,000	2,000	2,000
UBCM School Com. Grant	11,200						
Election Reserve						16,667	
	\$ 198,985	\$ 187,310	\$ 192,383	\$ 196,013	\$ 198,088	\$ 216,873	\$ 202,366
Expenditures							
Directors' Remuneration	58,768	65,000	65,000	66,300	67,626	68,979	70,358
Director's Travel	12,533	20,000	20,000	20,400	20,808	21,224	21,649
Memberships	1,114	1,900	2,000	2,040	2,081	2,122	2,165
Elections	973	-	25,000	8,333	8,333	25,000	8,333
Legal	3,663	5,000	5,000	5,100	5,202	5,306	5,412
Miscellaneous		2,500	2,500	2,550	2,601	2,653	2,706
Contingency				-	-	-	-
Administration	53,000	53,000	53,884	53,884	53,884	53,884	53,884
Grants							
MIMC Administration Grant	30,000	30,000	30,000	30,000	30,000	30,000	30,000
Sandspit Hall Insurance	1,761	2,000	2,000	2,040	2,081	2,122	2,165
Oona River Hall Insurance	562	550	600	612	624	637	649
Pr. Rupert Library Grant	4,000	4,000	4,000	4,080	4,162	4,245	4,330
UBCM School Com. Grant	11,200	-	-	-	-	-	-
Dodge Cove Garbage	660	660	661	673	687	700	714
	\$ 178,234	\$ 184,610	\$ 210,645	\$ 196,013	\$ 198,088	\$ 216,873	\$ 202,366
Net Surplus (Deficit):	\$ 20,751	\$ 2,700	\$ (18,262)	\$ -	\$ -	\$ -	\$ -
Opening Surplus (Deficit):	\$ (2,489)	\$ (2,700)	\$ 18,262	\$ -	\$ -	\$ -	\$ -
Closing Surplus (Deficit):	\$ 18,262	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Schedule "A"

Skeena-Queen Charlotte Regional District
Five Year Financial Plan 2011 - 2015

Exhibit 5: Economic Development

	2010	2010	2011	2012	2013	2014	2015
	Actual	Budget	Budget		Financial Plan		
Revenue							
Tax Requisition	(10,844)	(10,844)	1,687	1,750	1,750	1,750	1,750
Misc Grant	1,193	-					
NDI Grant	35,000	35,000	35,000	35,000	35,000	35,000	35,000
	\$ 25,349	\$ 24,156	\$ 36,687	\$ 36,750	\$ 36,750	\$ 36,750	\$ 36,750
Expenditures							
Misty Isles Grant	17,500	17,500	17,500	17,500	17,500	17,500	17,500
Mainland Rural Area Project			17,500	17,500	17,500	17,500	17,500
Contingency		63	-				
Administration Recovery	-	-	1,750	1,750	1,750	1,750	1,750
Website Design	18,693	17,500					
	\$ 36,193	\$ 35,063	\$ 36,750	\$ 36,750	\$ 36,750	\$ 36,750	\$ 36,750
Net Surplus (Deficit):	\$ (10,844)	\$ (10,907)	\$ (63)	\$ -	\$ -	\$ -	\$ -
Opening Surplus (Deficit):	\$ 10,907	\$ 10,907	\$ 63	\$ -	\$ -	\$ -	\$ -
Closing Surplus (Deficit):	\$ 63	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Schedule "A"

Skeena-Queen Charlotte Regional District
Five Year Financial Plan 2011 - 2015
Exhibit 6: Regional Waste Management

	2010 Actual	2010 Budget	2011 Budget	2012	2013	2014	2015
Revenue							
Tax Requisition	-	-	-	-	-	-	-
Grant in lieu	-	-	-	-	-	-	-
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditures							
Meetings		200	200				
Contingency		11,126	8,082				
Community Cleanup	2,543	3,500	3,500				
Administrative Recovery	-	-	500				
	\$ 2,543	\$ 14,826	\$ 12,282	\$ -	\$ -	\$ -	\$ -
Net Surplus (Deficit):	\$ (2,543)	\$ (14,826)	\$ (12,282)	\$ -	\$ -	\$ -	\$ -
Opening Surplus (Deficit):	\$ 14,825	\$ 14,826	\$ 12,282	\$ -	\$ -	\$ -	\$ -
Closing Surplus (Deficit):	\$ 12,282	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Schedule "A"

Skeena-Queen Charlotte Regional District
Five Year Financial Plan 2011 - 2015

Exhibit 10: Mainland Recycling

	2010 Actual	2010 Budget	2011 Budget	2012	2013 Financial Plan	2014	2015
Revenue							
Tax Requisition	158,335	158,335	171,958	173,888	175,857	177,866	179,914
Grant in Lieu	8,011	7,000	8,011	8,171	8,335	8,501	8,671
Miscellaneous	7,208	5,000	7,334	7,481	7,630	7,783	7,939
Processing Fees	132,902	141,500	135,354	138,061	140,822	143,639	146,512
Rentals	15,765	22,000	20,665	21,078	21,500	21,930	22,368
Sale of Materials	144,620	103,115	125,482	127,992	130,551	133,163	135,826
User Fees	72,698	58,265	60,573	61,784	63,020	64,281	65,566
Transfer from Reserve	-	-	-	-	-	-	-
	\$ 539,538	\$ 495,215	\$ 529,377	\$ 538,455	\$ 547,716	\$ 557,162	\$ 566,796
Expenditure							
Staff Wages & Benefits	316,225	317,003	301,103	307,125	313,268	319,533	325,924
Staff Memberships	1,000	300	1,000	1,020	1,040	1,061	1,082
Staff Training & Conferences	-	500	1,220	1,244	1,269	1,295	1,321
Staff Travel	4,877	5,000	5,000	5,100	5,202	5,306	5,412
Computer	469	1,000	1,740	1,775	1,810	1,847	1,883
Telephone & Internet	4,034	4,635	4,100	4,182	4,266	4,351	4,438
Depot Capital	-	1,000	2,029	2,070	2,111	2,153	2,196
Depot Maintenance	5,144	2,392	5,392	5,500	5,610	5,722	5,836
Depot Operation	18,267	23,625	19,345	19,732	20,127	20,529	20,940
Depot Utilities	15,518	15,000	16,071	16,392	16,720	17,055	17,396
Debt Payment - Building	29,817	29,817	29,817	29,817	29,817	29,817	29,817
Disposal Charges- Batteries	-	-	-	-	-	-	-
Equipment Maintenance	14,625	16,295	17,624	17,976	18,336	18,703	19,077
Freight	50,965	33,500	51,374	52,401	53,450	54,518	55,609
Insurance	8,250	8,165	8,497	8,667	8,840	9,017	9,197
ISWAC Purchases	3,654	1,950	2,629	2,682	2,735	2,790	2,846
Miscellaneous	6,178	4,000	5,583	5,695	5,809	5,925	6,043
Advertising	1,635	975	1,004	1,024	1,045	1,065	1,087
Supplies	4,576	4,175	4,713	4,807	4,903	5,001	5,102
Tipping Fees	3,318	4,500	3,484	3,554	3,625	3,697	3,771
Rate Stabilization	-	-	25,832	-	-	-	-
Equip Reserve	1,000	1,000	2,029	2,070	2,111	2,153	2,196
Capital Reserve	-	-	-	-	-	-	-
Administration	32,000	32,000	45,623	45,623	45,623	45,623	45,623
	\$ 521,551	\$ 506,832	\$ 555,209	\$ 538,456	\$ 547,716	\$ 557,162	\$ 566,796
Net Surplus (Deficit):	\$ 17,987	\$ (11,617)	\$ (25,832)	\$ (0)	\$ (0)	\$ 0	\$ (0)
Opening Surplus (Deficit):	\$ 7,846	\$ 11,617	\$ 25,832	\$ -	\$ -	\$ -	\$ -
Closing Surplus (Deficit):	\$ 25,832	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Schedule "A"

Skeena-Queen Charlotte Regional District
Five Year Financial Plan 2011 - 2015

Exhibit 11: Islands Waste Management

	2010 Actual	2010 Budget	2011 Budget	2012	2013	2014 Financial Plan	2015
Revenue							
Tax Requisition	130,500	130,500	140,000	144,900	149,972	155,221	158,325
Grant in Lieu	6,787	3,800	6,787	6,787	6,787	6,787	6,787
Grants	-	-	-	-	-	-	-
Miscellaneous	3,552	1,500	3,000	3,000	3,000	3,000	3,000
Old Masset Band	90,577	99,223	92,681	94,998	97,373	99,807	100,805
Recycling	25,149	25,000	26,000	27,000	27,000	27,000	27,000
Skidegate Band	114,515	125,446	117,175	120,104	123,107	126,185	127,447
Tipping Fees	49,247	83,950	50,000	55,000	55,000	55,000	55,000
User Fees	512,206	494,088	510,000	510,000	510,000	510,000	510,000
Transfer from Reserve	-	-	-	-	-	-	-
	\$ 932,533	\$ 963,507	\$ 945,643	\$ 961,789	\$ 972,238	\$ 982,999	\$ 988,364
Expenditures							
Staff Travel	5	4,000	1,000	1,020	1,040	1,061	1,082
Staff Training	-	2,000	1,000	1,020	1,040	1,061	1,082
Billing Charges	14,382	17,000	15,000	15,300	15,606	15,918	16,236
Computer	-	1,000	1,000	1,020	1,040	1,061	1,082
Communications	3,630	4,000	3,500	3,570	3,641	3,714	3,789
Collection Charges	178,075	181,872	181,872	181,872	181,872	181,872	181,872
Committee Meetings	-	-	-	-	-	-	-
ISWAC Truck	-	-	-	-	-	-	-
Consulting	-	23,000	7,500	7,500	7,500	7,500	7,500
Debt Payment	21,333	21,333	21,333	21,333	21,333	21,333	21,333
Hardship Relief	2,135	6,500	-	-	-	-	-
Haulage							
- Operations	30,703	35,000	40,000	40,800	41,616	42,448	43,297
- Bin Replacement	-	11,000	11,000	11,000	11,000	11,000	11,000
- Equipment Lease	20,095	18,755	20,095	20,095	20,095	20,095	20,095
- Staff	57,437	70,469	71,878	73,316	74,782	76,278	77,803
Landfill							
- JOP Cleanup	-	-	-	-	-	-	-
- Equipment Maint.	10,927	10,000	10,200	10,404	10,612	10,824	11,041
- Equip Rental/Lease	39,694	40,932	40,932	40,932	40,932	40,932	40,932
- Insurance	1,765	1,800	1,836	1,873	1,910	1,948	1,987
- Site Maintenance	23,725	23,000	24,000	24,480	24,970	25,469	25,978
- Staff	96,584	86,400	88,128	89,891	91,688	93,522	95,393
- Utilities	1,391	1,500	1,200	1,224	1,248	1,273	1,299
- Miscellaneous	1,796	2,000	2,000	2,000	2,000	2,000	2,000
- Advertising and PR	-	1,000	1,000	1,000	1,000	1,000	1,000
- Closure liability	56,444	56,444	56,444	56,444	56,444	56,444	56,444
Recycling							
- Operations	35,543	38,000	35,000	35,700	36,414	37,142	37,885
- Equip Maintenance	-	2,500	2,500	2,550	2,601	2,653	2,706
- Equipment Lease	588	1,763	5,000	5,000	5,000	5,000	5,000
- Insurance	1,826	4,000	2,000	2,040	2,081	2,122	2,165
- Bin Haulage	-	-	-	-	-	-	-
- Advertising and	-	-	-	-	-	-	-
Promotion	-	1,000	1,000	1,000	1,000	1,000	1,000
- Staff	88,700	112,256	114,501	116,791	119,127	121,510	123,940
- Utilities	-	6,000	1,500	2,000	2,500	2,500	2,500

Schedule "A"

Skeena-Queen Charlotte Regional District
Five Year Financial Plan 2011 - 2015
Exhibit 11: Islands Waste Management

	2010 Actual	2010 Budget	2011 Budget	2012	2013	2014 Financial Plan	2015
- Transfer to Equip Reserve		5,000	5,000	5,000	5,000	5,000	5,000
- Supplies	3,278	3,500	3,500	3,570	3,641	3,714	3,789
Transfer Stations							
- Operations	26,537	19,000	26,000	26,520	27,050	27,591	28,143
Bad Debts		-	1,700	1,700	1,700	1,700	1,700
Admin. Charge	47,000	47,000	76,549	76,549	76,549	76,549	76,549
Reserve		-	-			515	75,740
	\$ 763,591	\$ 859,024	\$ 875,169	\$ 884,514	\$ 894,035	\$ 903,753	\$ 988,364
Net Surplus (Deficit):	\$ 168,942	\$ 104,483	\$ 70,474	\$ 77,276	\$ 78,203	\$ 79,247	\$ -
Opening Surplus (Deficit):	\$ (474,142)	\$ (460,723)	\$ (305,200)	\$ (234,726)	\$ (157,450)	\$ (79,247)	\$ -
Closing Surplus (Deficit):	\$ (305,200)	\$ (356,240)	\$ (234,726)	\$ (157,450)	\$ (79,247)	\$ -	\$ -

Schedule "A"

Skeena-Queen Charlotte Regional District
Five Year Financial Plan 2011 - 2015
Exhibit 13: Haida Gwaii Museum & Arts Council Contributions

	2010 Actual	2010 Budget	2011 Budget	2012	2013 Financial Plan	2014	2015
Revenue							
Tax Requisition	50,300	\$ 50,300	\$ 56,934	\$ 56,119	\$ 56,119	\$ 56,119	\$ 56,119
Grant in Lieu	2,616	2,400	2,400	2,400	2,400	2,400	2,400
	\$ 52,916	\$ 52,700	\$ 59,334	\$ 58,519	\$ 58,519	\$ 58,519	\$ 58,519
Expenditures							
Grants	51,469	51,469	57,000	55,969	55,969	55,969	55,969
Administration			2,550	2,550	2,550	2,550	2,550
Contingency	-	-	-	-	-	-	-
	\$ 51,469	\$ 51,469	\$ 59,550	\$ 58,519	\$ 58,519	\$ 58,519	\$ 58,519
Net Surplus (Deficit):	\$ 1,447	\$ 1,231	\$ (216)	\$ -	\$ -	\$ -	\$ -
Opening Surplus (Deficit):	\$ (1,231)	\$ (1,231)	\$ 216	\$ -	\$ -	\$ -	\$ -
Closing Surplus (Deficit):	\$ 216	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Schedule "A"

Skeena-Queen Charlotte Regional District
Five Year Financial Plan 2011 - 2015
Exhibit 14: Vancouver Island Regional Library

	2010 Actual	2010 Budget	2011 Budget	2012	2013 Financial Plan	2014	2015
Revenue							
Tax Requisition	31,350	31,350	36,658	36,750	36,750	36,750	36,750
Grant in lieu	1,000	1,000	1,000	1,000	1,000	1,000	1,000
	\$ 32,350	\$ 32,350	\$ 37,658	\$ 37,750	\$ 37,750	\$ 37,750	\$ 37,750
Expenditures							
Grant - Regional Library	32,352	32,350	35,905	36,000	36,000	36,000	36,000
Administration			1,750	1,750	1,750	1,750	1,750
	\$ 32,352	\$ 32,350	\$ 37,655	\$ 37,750	\$ 37,750	\$ 37,750	\$ 37,750
Net Surplus (Deficit):	\$ (2)	\$ -	\$ 3	\$ -	\$ -	\$ -	\$ -
Opening Surplus (Deficit):	\$ (1)	\$ -	\$ (3)	\$ -	\$ -	\$ -	\$ -
Closing Surplus (Deficit):	\$ (3)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Schedule "A"

Skeena-Queen Charlotte Regional District
Five Year Financial Plan 2011 - 2015
Exhibit 20: Sandspit Community Hall Upgrade

	2010 Actual	2010 Budget	2011 Budget	2012	2013	2014	2015
				Financial Plan			
Revenue							
Grants							
Towns for Tomorrow		352,960	352,960	-	-	-	-
Coast Sust.Trust	-	70,000	70,000	-	-	-	-
NDIT	-	30,000	30,000	-	-	-	-
Gas Tax	-	20,000	152,800	-	-	-	-
	-	-	-	-	-	-	-
MIMC Contribution	40,000	40,000	12,740	-	-	-	-
	\$ 40,000	\$ 512,960	\$ 618,500	\$ -	\$ -	\$ -	\$ -
Expenditures							
Building Renovation	-	440,000	518,213	-	-	-	-
Assessment Report	-	3,000	-	-	-	-	-
Septic System			25,480				
Feasibility Estimate		-	-	-	-	-	-
Design / Engineering	39,811	-	4,809	-	-	-	-
Onsite Inspection	-	15,000	27,600	-	-	-	-
Administration			6,000				
Contingency		54,960	36,587	-	-	-	-
	\$ 39,811	\$ 512,960	\$ 618,689	\$ -	\$ -	\$ -	\$ -
Net Surplus (Deficit):	\$ 189	\$ -	\$ (189)	\$ -	\$ -	\$ -	\$ -
Opening Surplus (Deficit):	\$ -	\$ -	\$ 189				
Closing Surplus (Deficit):	\$ 189	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Schedule "A"

**Skeena-Queen Charlotte Regional District
Five Year Financial Plan 2011 - 2015
Exhibit 21: Queen Charlotte Islands Landfill Closure**

	2010 Actual	2010 Budget	2011 Budget	2012	2013	2014 Financial Plan	2015
Revenue							
Reduction to Closure Liability	134,012	400,000	-	-	-	-	-
Gas Tax Electoral Area D	118,912	118,912	-	-	-	-	-
Gas Tax Funds -Municipalities	69,023	69,023	-	-	-	-	-
Gwaii Trust - funding	200,000	200,000	-	-	-	-	-
	\$ 521,947	\$ 787,935	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditures							
Engineering	-	-	-	-	-	-	-
Project Initiation	-	-	-	-	-	-	-
Field Work	-	-	-	-	-	-	-
Design	-	-	-	-	-	-	-
Tender Call	-	-	-	-	-	-	-
Construction Services	-	-	-	-	-	-	-
Completion	-	-	-	-	-	-	-
Total Engineering	73,623	102,263	-	-	-	-	-
Closure Construction	436,324	596,237	-	-	-	-	-
Administration	12,000	12,000	-	-	-	-	-
Contingency	-	77,435	-	-	-	-	-
	\$ 521,947	\$ 787,935	\$ -	\$ -	\$ -	\$ -	\$ -
Net Surplus (Deficit):	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Opening Surplus (Deficit):	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Closing Surplus (Deficit):	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Schedule "A"

**Skeena-Queen Charlotte Regional District
Five Year Financial Plan 2011 - 2015**

Exhibit 23: Reserve Funds

	2010 Actual	2010 Budget	2011 Budget	2012	2013	2014 Financial Plan	2015
Transfer to Reserve							
Interest	5,523	7,000	5,640	6,000	6,000	6,000	6,000
Regional Recycling	1,000	1,000	2,029	2,070	2,111	2,153	2,196
Sandspit Water			1,603	3,479	3,461	3,442	4,174
Island Solid Waste	-	5,000	5,000	5,000	5,000	5,515	80,740
	\$ 6,523	\$ 13,000	\$ 14,272	\$ 16,549	\$ 16,572	\$ 17,110	\$ 93,110
Transfer from Reserve							
Dodge Cove Water	23,382	45,492	33,382	-	-	-	-
	\$ 23,382	\$ 45,492	\$ 33,382	\$ -	\$ -	\$ -	\$ -
Change in Reserve Funds:	\$ (16,858)	\$ (32,492)	\$ (19,110)	\$ 16,549	\$ 16,572	\$ 17,110	\$ 93,110
Opening Reserve Balance:	\$ 205,321	\$ 199,975	\$ 188,463	\$ 169,353	\$ 185,902	\$ 202,474	\$ 219,584
Closing Reserve Balance:	\$ 188,463	\$ 167,483	\$ 169,353	\$ 185,902	\$ 202,474	\$ 219,584	\$ 312,694

Represented by:	2009	2010	2011	Change
ISW - Capital Works and Equip.	13,596	14,002	19,511	5,509
RD Recycling Equipment Reserve	5,236	6,439	8,703	2,263
MSW - Capital Works and Equip.	101,112	103,768	107,542	3,774
Dodge Cove Water Utility	55,222	33,382	-	(33,382)
Sandspit Water Utility	30,154	30,871	33,597	2,726
	\$ 205,321	\$ 188,463	\$ 169,353	\$ (19,110)